

Product availability bulletin—supply chain challenges

January 2023

Dear valued customers and partners,

The current economic environment is experiencing unusual market dynamics and record inflation rates. We continue to see worldwide impacts to labor availability, transportation and shortages of raw materials and production components. These combined challenges impact supply chains across the globe and our ability to make products at the rate desired by our customers.

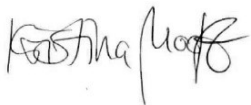
As a result of these challenges, lead times are estimates that may change with supply availability.

Stryker continues to be very focused on improving production and securing raw materials and components to meet the needs of you, our valued customers. Some, but not all, of these efforts include:

- **Supply chain**—Our ongoing business continuity plans manage potential risks to manufacturing and supply and help us respond in the event of a product or raw material shortage. We are making every effort to maintain product supply by:
 - Identifying and securing additional suppliers and creating strong partnerships that will enable them to scale to our needs.
 - Expediting shipments and reallocating raw materials and/or finished goods from other parts of our global network.
- **Inventory**—We are continuing to invest in long-term buying commitments to increase our reserves and inventory of essential materials and supplies.
- **Logistics**—Our network of global logistics partners helps us adapt and minimize delivery delays and disruptions.

Please contact your Stryker account manager or distribution partner if you have any questions or concerns.

Sincerely,



Kristina Mootz
Director of Marketing
Medical EMEA- Emergency Care
(Europe, Middle East and Africa)

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